

Synopsis

This report analyses <u>Iron Mountain's</u> <u>Secure ITAD</u> service offering in the IT Asset Disposition (ITAD) market.

At the ITAM Review we advocate an integrated, sustainable, and responsible approach to ITAD as a key part of the overall asset lifecycle our readers manage. This report is based on analyst calls with Iron Mountain conducted in Q3 2022. Iron Mountain's vision for their SITAD service is:

"To be the global champion, catalyst, and go-to partner for secure, sustainable IT Asset Lifecycle Management practices"

About Iron Mountain

Iron Mountain are veterans in Information Management for organisations worldwide, having been founded in 1951 with the aim of protecting vital records for financial institutions. Through organic expansion they are now the worldwide leader in storage and information services, with over 230,000 worldwide customers on 5 continents. Iron Mountain's portfolio includes:

- Information Management
- Cloud Storage & Migration
- Secure Storage & Logistics
- Secure IT Asset Disposition (the subject of this report)

These product lines seek to address the physical and digital information management needs of customers who need to comply with legal and regulatory frameworks around information management, improve agility through digital transformation, and ensure that IT assets are disposed of in the right way.

About IT Asset Disposition

IT Asset Disposition is a lifecycle stage in IT Asset Management primarily concerned with the end-of-life/end-of-service of an organisation's physical IT assets – computers, servers, mobile devices, and so on. Increasingly, and this is the case with Iron Mountain's SITAD offering, ITAD is also concerned with managing the entire lifecycle of the physical layer of an IT organisation. Without managing the whole lifecycle, it isn't possible to manage the end. This is a concept familiar to IT Asset Managers who realise that software and hardware asset management requires their attention throughout the lifecycle from Request and Procurement through Deployment and Servicing and all the way to Retire. It's important to understand that ITAD is no longer just an end-of-life exercise. Iron Mountain's SITAD service is truly circular, with asset consigners also having access to Iron Mountain's extensive inventory of remarketed hardware.

Use Cases for IT Asset Disposition

Companies are motivated to manage IT Asset Disposition for the following reasons:

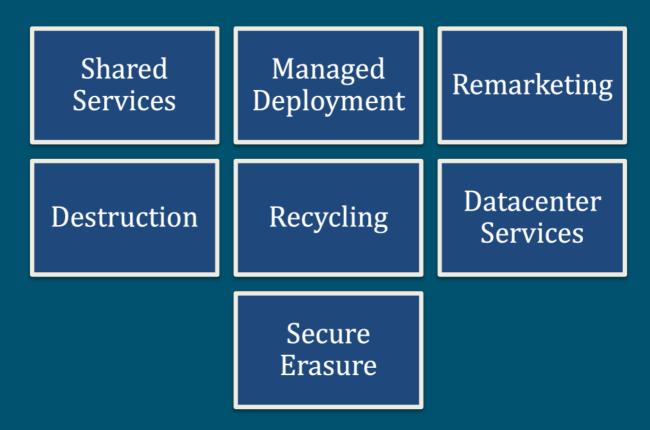
- Data Privacy
- Corporate Responsibility and Sustainability
- Legal & Regulatory Obligation
- Cost Management

At the ITAM Review we see an increased focus on IT Asset Disposition, driven by regulatory concerns around data security of end-of-service devices, and a desire to support corporate ESG goals through more effective management of IT assets.

The SITAD Service

Iron Mountain name their service Secure IT Asset Disposition, or SITAD for short. Why Secure? Iron Mountain provide a secure chain of custody through their entire lifecycle. They do this by leveraging their physical presence in the markets in which they operate. Iron Mountain's Information Management business requires global secure transportation and logistics services to meet customer needs, and these services are also leveraged by SITAD. This existing infrastructure comprises people, physical locations, tools, and processes.

Service components include:



Shared Services

SITAD customers have access to services and infrastructure from the rest of the Iron Mountain portfolio. These include fleets of service vehicles able to provide a range of onsite services, accredited and vetted employees and partners, and secure logistics. Additionally, Iron Mountain's online SITAD Management System (SMS) provides chain of custody and tracking for customer assets. Certificates of data destruction and asset recycling are provided. SITAD services are currently available across 26 countries and 5 continents, including the necessary permits for multi-region e-waste management.

Managed Deployment

Iron Mountain SITAD provides the ability for organisations to outsource much of the "heavy lifting" associated with provisioning new hardware. This includes Deploy & Decommission, Configuration, Asset Tagging, OS Imaging, and Logistics. The latter is particularly important as organisations adapt to remote working and need to get functional, operational, and secure hardware into the hands of new and existing employees as rapidly as possible. Furthermore, SITAD provides an optional "Box Service" via global logistics provider UPS. This service enables remote employees to return devices quickly and securely for disposal or repair.

Remarketing

Remarketing end-of-life IT assets allows enterprises to recover operating capital and reduce electronic waste. However, most companies have neither the internal resources nor expertise to remarket their IT assets. Remarketing/resale of retired IT assets is a source of revenue for most organizations. Indeed, it is the critical denominator in the core ITAD cost-benefit equation, and often determines whether the client receives a check or an invoice.

Destruction

Destruction services remain an important part of any ITAD program. SITAD offers Secure Data Wiping that complies with NIST 800-88 guidelines, and Hard Drive shredding/destruction/degaussing. Media shredding (e.g. CDs/DVDs/Magnetic Tape) is also provided, as is tape wiping. These services can either be performed offsite at a processing facility or on site at the customer using Iron Mountain's fleet of shredder-equipped vehicles and accredited and security-cleared employees.

Recycling

Iron Mountain is certified to ISO 14001, the global environmental management system standard. This in turn is consistent with many regional regulations, such as the EU's WEEE Directive. Iron Mountain is an <u>e-Stewards</u> Enterprise and also offers <u>R2</u> compliant recycling through its global processing partners. Recycling services include demanufacturing, commodity recovery, and battery recovery. Iron Mountain's SITAD recycling service also offers reporting and certification. The service aims for a near-zero landfill impact.

Datacenter Services

Iron Mountain <u>acquired</u> datacenter ITAD specialists ITRenew in January 2022. This acquisition greatly enhances Iron Mountain's capabilities in this area. ITRenew have vast experience of working with hyperscale datacenter operators, processing over 3 million drives and 1 million servers per year. Digital Transformation programs show no sign of slowing down, and often result in the requirement to decommission on-site datacenters.

Importantly, SITAD can maximise revenue from decommissioned equipment, by selling direct to secondary users rather than consigning equipment to a third-party broker. Iron Mountain are the top global reseller of used datacenter equipment. Iron Mountain provide full datacenter decommissioning services including secure erasure, physical decommissioning (de-racking, packaging, and shipping), with guaranteed secure chain of custody and certification.

Secure Erasure

As part of the ITRenew acquisition SITAD customers can now benefit from class-leading secure erasure services. Iron Mountain's <u>Teraware</u> technology claims to be 10x as efficient as competitors in terms of secure wipe speed and has multiple certifications including <u>ADISA Level 2</u>. Teraware was developed by ITRenew to meet the needs of hyperscale datacenter customers but is packaged and licensed in such a way as to be deployable to any size customer. In this way smaller organizations can benefit from the technology used by the very largest global technology operators. Specifically, the service can be deployed flexibly, either on-site or remote, and operated by a customer's own staff or by Iron Mountain specialists. This rapid, secure, certified secure erasure product has the potential to reduce unnecessary and wasteful shredding of storage devices. The result is a service which provides secure wipe of data drives in days rather than weeks.

Pricing

Pricing is largely based around asset volume, against a rate card. Metrics include per pallet, per device, per pound, and percentage of fair market value for asset remarketing. Bulk and Serialized Data Destruction is also available, with Serialization (the recording of device serial numbers prior to destruction) being the more expensive option and required for NAID certification. The SITAD service is modular, enabling customers to size capabilities according to need.

Differentiators

Iron Mountain's differentiators are as follows:

- Secure Chain of Custody
- Local & Global Reach
- Consistent nationwide service level for U.S, with 3,500 vehicles
- Large global certified and audited partner network
- Full Information Management lifecycle service provider
- Class-leading datacenter services
- Class-leading secure erasure services
- Full Asset Lifecycle services

Summary

Iron Mountain is vastly experienced across the Information Management space of which ITAD is an increasingly important part. Iron Mountain SITAD is well-placed to meet the needs of organisations grappling with the rapid change to their secure perimeter brought by the move to remote working. The focus on the whole hardware lifecycle is evident, with companies able to engage Iron Mountain to manage device deployment as well as end-of-life/end-of-service. With remote working now the norm, the ability for companies to have Iron Mountain manage their deployment/reclaim process as part of employee onboarding/offboarding will become increasingly important.

Large enterprises often seek to partner with a single global provider and Iron Mountain can meet that requirement. The ability to service a customer across the whole Information Management space offers synergies, as evidenced by the SITAD product's use of Iron Mountain's existing secure vehicle fleet.

Asset Remarketing services will also gain in importance as we head into a recession and companies focus on cutting costs. Hardware refresh cycles may be impacted by this and Iron Mountain's experience in the remarketing market will enable companies to maximise market value for their old assets. Similarly, Iron Mountain's access to decommissioned hardware has the potential to increase use of secondary devices and improve device availability in a world where global supply chain issues persist.

A further industry trend is the seemingly unending and ever-increasing burden of regulation, either industry standards such as PCI-DSS, privacy laws such as CCPA & GDPR, or broader regulations such as SEC, HIPAA, MEGABYTE, and SOX. All these require organisations to manage the lifecycle of their physical assets. This will undoubtedly result in an increase in demand for the type of full lifecycle integrated services offered by Iron Mountain SITAD.

Finally, there is a growing focus on Sustainable IT, as SEC reporting requirements relating to ESG programs come into force. This is a powerful catalyst for companies to start doing the right thing and remarketing old devices rather than consigning them for destruction. The focus on ESG means that the value of a retired device is greater than the revenue gained from remarketing, and Iron Mountain are well-placed to provide services to support ESG goals.